

Memorandum of Agreement

High Country NCWorks Career Center System

The High Country Workforce Development Board (WDB), with the agreement of the Chief Elected Official (CEO), as the entity responsible for oversight of the local workforce delivery system, shall develop and enter into this Memorandum of Agreement (MOA) between the High Country WDB and the One-Stop Partners under the Workforce Innovation and Opportunity Act (WIOA) P.L. 113-128, concerning the operation of the One-Stop delivery system.

This Agreement sets forth the terms of cooperation and support in building and maintaining an integrated service delivery system in the High Country seven-county area, which is characterized by integrated career center staffing, integrated customer pool, integrated customer flow, and integrated technology for our Career Centers. The parties to this Agreement will work cooperatively to provide high quality services which are responsive to the needs of workers and businesses and to the economic viability of all communities in the High Country area, with the primary focus of connecting citizens to employment in a timely and effective manner.

By signatures to this MOA, the parties agree to abide by the terms, conditions, goals, policies, principles and regulations of the N.C. Department of Commerce, Division of Workforce Solutions for the purpose of Title I of the Workforce Innovation and Opportunity Act, the NCWorks Commission, and the High Country Workforce Development Board.

Vision & Purpose

The vision for the Career Center System is that all customers of the system will be served by staff organized by function, rather than by program or funding source, through a customer-focused, skill-based, integrated service delivery strategy in Alleghany, Ashe, Avery, Mitchell, Watauga, Wilkes, and Yancey Counties.

High Country's NCWorks Career Centers will provide integrated services to better serve customers - both individuals and employers. This system will feature an integrated customer flow that responds to customer need(s), fulfilled by cross-trained teams, with functional and formal leadership funded by both Wagner-Peyser and WIOA Title I, and other partners, as appropriate.

SECTION I: Required Partners WIOA 121 (b)(1)(B)

- A. Title I Adult, Dislocated Workers, Youth, Job Corps, Youth Build, National Farmworkers Job Program (NFJP), and Native American Programs
 - a. *High Country Workforce Development Board (Adult, Dislocated Worker, Youth)*
 - i. *Goodwill Industries of Northwest North Carolina*
 - ii. *Mayland Community College Workforce Programs*
 - b. *N/A (Job Corps, Youth Build, NFJP, and Native American Programs)*
- B. Programs authorized under the Wagner-Peyser Act
 - a. *North Carolina Division of Workforce Solutions (DWS)*
- C. Adult education and literacy activities authorized under Title II
 - a. *Caldwell Community College & Technical Institute Adult Education*
 - b. *Mayland Community College*
 - c. *Wilkes Community College*
- D. Programs authorized under Title I of the Rehabilitation Act of 1973
 - a. *North Carolina Vocational Rehabilitation*
 - b. *North Carolina Division of Services for the Blind*
- E. Activities authorized under Title V of the Older Americans Act of 1965
 - a. *Senior Community Service Employment Program (SCSEP)*
- F. Career and technical education programs at the post-secondary level authorized under the Carl D. Perkins Career and Technical Education (CTE) Act of 2006
 - a. *Caldwell Community College & Technical Institute post-secondary CTE*
 - b. *Mayland Community College post-secondary CTE*
 - c. *Wilkes Community College post-secondary CTE*
- G. Activities authorized under Chapter 2 of Title II of the Trade Act of 1974
 - a. *North Carolina Division of Workforce Solutions (DWS)*
- H. Activities authorized under Chapter 41 of Title 38, United States Code: Job Counseling, Training and Placement Service for Veterans
 - a. *North Carolina Division of Workforce Solutions (DWS)*
- I. Employment and training activities carried out under the Community Services Block Grant Act
 - a. *BROC (Blue Ridge Opportunity Commission)*
 - b. *WAMY Community Action, Inc.*
- J. Employment and training activities carried out by the Department of Housing and Urban Development
 - a. *Northwest Regional Housing Authority*
- K. Programs authorized under state unemployment compensation laws
 - a. *North Carolina Department of Commerce - Division of Employment Security (DES)*
- L. Programs authorized under section 212 of the Second Chance Act of 2007
 - a. *Goodwill Industries of Northwest North Carolina*

M. Programs authorized under part A of Title IV of the Social Security Act: Temporary Assistance for Needy Families

- a. *Alleghany County Department of Social Services*
- b. *Ashe County Department of Social Services*
- c. *Avery County Department of Social Services*
- d. *Mitchell County Department of Social Services*
- e. *Watauga County Department of Social Services*
- f. *Wilkes County Department of Social Services*
- g. *Yancey County Department of Social Services*

SECTION II: Additional Partners

With the approval of the High Country Workforce Development Board and its Chief Elected Official, the following entities may be additional Career Center Partners in the High Country Local Area. These additional partners are determined based on the needs of the community [Note: Although some of the programs listed are not currently active partners/organizations in the High Country, the HCWDB would encourage their participation and consider amending this MOU to allow partnership as appropriate.]:

- A. Employment and training programs administered by the Social Security Administration including the Ticket to Work and Self-Sufficiency Program established under section 1148 of the Social Security Act
 - a. *Not currently applicable in the High Country Workforce Development Board Area*
- B. Employment and training programs carried out by the Small Business Administration
 - a. *Not currently applicable in the High Country Workforce Development Board Area*
- C. Programs authorized under Section 6(d)(4) of the Food and Nutrition Act of 2008
 - a. *Not currently applicable in the High Country Workforce Development Board Area*
- D. Work programs authorized under Section 6(d)(o) of the Food and Nutrition Act of 2008
 - a. *Not currently applicable in High Country Workforce Development Board Area*
- E. Programs carried out under Section 112 of the Rehabilitation Act of 1973
 - a. *Not currently applicable in High Country Workforce Development Board Area*
- F. Programs authorized under the National and Community Service Act of 1990
 - a. *Not currently applicable in High Country Workforce Development Board Area*
- G. Other appropriate Federal, State, or local programs, including employment, education, and training programs provided by public libraries or in the private sector.
 - a. *Appalachian Regional Library System*
 - b. *Avery-Mitchell-Yancey Regional Library System*
 - c. *Goodwill Workforce Development/Project Re-Entry*
 - d. *Northwest Regional Library System*
 - e. *Secondary School CTE programs*

SECTION III: Roles and Responsibilities WIOA Section 121 (b)(1)(A)

Each required partner(s) of the Career Center shall do the following:

- A. Provide access through the One-Stop Delivery System, including making the career services (eligibility determination, outreach, initial assessment, labor exchange service, job search, recruitment, referrals, job listings, training provider information, local area performance, supportive service information, financial aid assistance, career planning, financial literacy, and more) that are applicable to the program or activities available at the One-Stop Centers;
- B. Use a portion of the funds available for the program and activities to maintain the One-Stop system, including payment of the infrastructure costs of the One-Stop Centers;
- C. Enter into a local Memorandum of Agreement (shown by signature on this document) with the High Country Workforce Development Board, relating to the operation of the One-Stop system in the High Country Workforce Development Board Local Area;
- D. Participate in the operation of the One-Stop system, consistent with the terms of this Memorandum of Agreement, the requirements of the WIOA and the requirements of the federal laws authorizing the program or activities;
- E. Use a common One-Stop Delivery System identifier (in North Carolina this is NCWorks, which is a statewide branding of the American Job Center Network);
- F. Identify strategies to meet the needs of individuals with barriers to employment;
- G. Coordinate business services activities and employer visits with other center and local partners providing those services to local businesses; and
- H. Provide opportunities for staff to participate in education and cross-training activities as needed.

Additional Partner Responsibilities

Each additional partner of the One-Stop Delivery System shall:

- A. Enter into a local MOA (shown by signature on this document with the local board, relating to the operation of the One-Stop);
- B. Provide information about program services, eligibility requirements, and resources;
- C. Make referrals among One-Stop partners while coordinating services as appropriate based on customer needs; and
- D. Provide opportunities for staff to participate in education and cross-training activities as needed that assist staff in meeting the needs of customers.

Center Operations

Mutual Understandings

The revision of the Career Center system to an integrated service delivery model enhances the movement towards a seamless, unified approach and emphasizes the need for and support of partner collaboration across the seven-county region. Under this model, DWS and the WDB will integrate their staff and any WIOA contractor staff, to shift from program specific organizations to an integrated services approach. All local Career Center staff and partner staff will be integrated into functional units not separated by program or funding stream. While WIOA and Wagner-Peyser funded staff are the foundation of this new approach to service delivery, other partners and programs are needed and encouraged to participate in the staffing, as well as the success of a Career Center.

The WDB and Career Center staff and partner staff will work together to implement integrated customer flow designed to respond to customer need in addition to program requirements. Staff-assisted services will be emphasized, and Center services will be continuously promoted and provided until the customer's goal has been achieved. The Career Center customer flow of services will include three major functions: welcome, skill development, and employment. (Refer to: ***Shared Accountability*** here as Attachment A)

Using regional labor market information, the Center will design and provide services to meet the needs of employers and jobseeker customers.

All Career Center customers will be provided with the opportunity to assess their skills, improve their skills, and obtain the best job possible with their skills. The goal is that all job seekers that enter a Career Center will leave as better job candidates because of the value-added services received. The WDB and Career Center staff and partner staff will develop a system where customers move easily within the labor market, continuing to further their education and training over a lifetime to advance in their careers.

The Career Center customer flow will include an initial skills assessment, access to a wide range of skill development services, and/or options to improve their employment opportunities through skill upgrading, skill validating, and credentialing.

High Country's Career Centers will provide a wide range of short-term skill development opportunities through multiple service delivery methods. All services in this robust "product box" will be available to Center customers, embedded in an integrated customer flow, and easily accessed by all customers with the support of all Center staff.

Functional Versus Formal Leadership

Career Center staff will be supervised based upon two different approaches - functional and formal supervision. The functional leader has the authority to organize and supervise staff, without regard to the program that funds an individual staff member and will focus on day-to-day supervision of service delivery efforts. The formal leader has responsibilities as the employer of record.

The Functional Leader:

- Creates daily work schedules, team assignments, and work flow of all center staff based upon operational needs;
- Coordinates staff vacations/unscheduled absences with the formal leader to ensure service coverage by Center staff;
- Ensures staff are properly trained and provided technical assistance as needed;
- Provides constructive feedback to team staff regarding their duties;
- Facilitates communication among the other functional leaders and teams in the Center;
- Provides input to the formal leader on the work performance of staff under their purview;
- Notifies the formal leader immediately of any staff leave requests or unexcused absences, disciplinary needs, or changes in employee status;
- Identifies and facilitates the timely resolution of complaints, problems, and other issues;
- Will not have access to personnel information or disciplinary actions of Center staff unless under their direct employment;
- Provides and/or contributes to reports of Center activities as requested by the WDB or DWS;
- Will ensure open communication with the formal leader(s), Center Manager, DWS Regional Operations Director, and the WDB Director/designated WDB staff, in order to facilitate efficient and effective Center operations.

The Formal Leader has the following responsibilities only for Center staff under their purview, sometimes referred to as the employer of record.

The Formal Leader:

- Hires, disciplines, and/or terminates staff;
- Completes performance appraisals and disciplinary actions for Center staff in concert with feedback from the functional leader;
- Approves payroll records, travel requests, and reimbursements;
- Identifies and facilitates the timely resolution of complaints, problems, and other issues;
- Approves and assists with procurement and other fiscal matters that obligate State or federal funds under their purview;
- Ensure open communication with the functional leader(s), Center Manager, DWS Regional Operations Director, and WDB Director/designated WDB staff, in order to facilitate efficient and effective Center operations.

Specific Roles and Responsibilities

NC Commission on Workforce Development

As the Governor's advisory body on workforce development issues, the NC Commission on Workforce Development (Commission) is responsible for the coordination of workforce development programs in the state, including the Career Center service delivery system. It is responsible for oversight of the implementation and operation of the service delivery system and the integrity of the Career Center brand.

The Commission sets forth the minimum standards for the Career Center operation under the brand established for the system. The Commission supports and maintains the following:

1. A system vision for high quality services;
2. A minimum system of standards for Career Center readiness and operation;
3. A continuous improvement process for performance outcomes and customer satisfaction;
4. Oversight of the implementation and operation of the Career Center system and ongoing system building activities;
5. A monitoring and evaluation process for the delivery system that ensures the minimum standards set forth in the certification criteria are met; and
6. Methods for the provision of technical assistance to Workforce Development Boards, delivery system operators, management, and staff.

High Country Workforce Development Board (WDB)

The WDB is responsible for the coordination of workforce development services and strategies which meet local and regional workforce and economic needs. This is accomplished, in part, by the WDB carrying out its responsibility of developing and overseeing the Career Center system in the High Country local area. The WDB will utilize policies, developed by the NCWorks Commission, and its workforce delivery system requirements in establishing local area processes for partner activities. The WDB will do the following:

1. Assure that High Country Career Centers adhere to the Commission's policies, as well as any additional standards established by the WDB;
2. Organize, oversee, and support at least one comprehensive Career Center in the area served by the WDB;
3. Coordinate with leadership and partners in determining the appropriate workforce services and service access locations, based on local and regional needs;
4. Assure that WIOA services provided in the local area (whether delivered by the WDB staff or by contractors) are delivered in a manner consistent with WDB policies;
5. Assure that a local Memorandum of Agreement is executed between the WDB and the required partners as identified by the Workforce Innovation and Opportunity Act;
6. Maintain overall functional oversight of local centers and activities, and has designated the High Country Workforce Development Board staff to provide guidance and oversight of Center Managers;

7. Provide consistent and continuous oversight and monitoring of the system service delivery in its local area; and
8. Provide the leadership and advocacy for maintaining a quality and continuous improvement focus in order to ensure excellent customer service in the NCWorks Career Centers.

Career Center Operator

The WDB will competitively procure Career Center Operators to oversee all Center service operations in the designated area. Career Center Operators will work in conjunction with WDB leadership and all applicable partners to develop and implement continuous improvement strategies designed to effectively and efficiently serve business and jobseeker customers. Career Center Operators may or may not (pending local WDB discretion) designate and/or serve as Career Center Manager(s) for a specific service area and providing regional oversight.

In the event the Operator is not serving as the Career Center Manager, the Operator will work in conjunction with the Center Manager to coordinate the delivery of services for customers.

Career Center Manager

The Center Manager is the functional supervisor of all Career Center staff and responsible primarily to the WDB and the WDB Director. The High Country WDB in coordination with DWS, designates the Career Center Manager. The Center Manager's responsibilities will include, but not be limited to the following:

1. Primary responsibility to ensure that all integrated operations at the assigned site(s) are meeting all system, center, and program goals.
2. Ensure all decisions relative to the Center are made in the best interest of the WDB and in alignment with federal, state, and local policies.
3. Developing a thorough working knowledge of all applicable laws, regulations, and policies to ensure proper implementation within the Center.
4. Ensure all directives, policies, and procedures of the Career Center system are met and communicated through the WDB.
5. Participating as a local Leadership Team member **with the WDB** in development of interagency agreements such as MOA and Resource Sharing agreements; reviewing and updating as necessary.
6. Assisting in creating Career Center standard operating procedures **with WDB approval** that facilitate customer-focused work processes within each functional area, between and across functions.
7. Communicating all new (or changed) policies, procedures, and/or processes with relevant staff to ensure they have the most up-to-date and current information affecting their work.
8. Ensuring all functions are staffed appropriately and workload is organized to facilitate implementation of Career Center system goals.
9. Guiding staff to understand their roles/responsibilities within a function and in relationship to other functions to achieve the Center's goals.
10. Identifying needed staff development activities and providing and/or securing technical assistance and/or training.

11. Facilitating regularly scheduled Career Center staff meetings to foster teamwork, discuss Center operations, technical problems, and the status of projects, etc.
12. Continually improve upon the Center's products and services and adjust as necessary in response to customer feedback.
13. In coordination with the WDB, participating in ongoing comprehensive public relations activities across all communities in the region so there is public awareness and optimum utilization of the Career Center system, centers, and services.
14. Attending relevant state, regional or local meetings, and sharing information with staff.
15. Providing reports on Center activities as required by the WDB and/or DWS.

SECTION IV: Costs of Services (WIOA Regulations 678.700, USDOL December 27, 2016: Infrastructure Funding Guidance)

Please see **Attachment B: High Country NCWorks Career Center Partner Infrastructure Funding Agreement (IFA)**. These costs have been negotiated and finalized at the state level and will be reviewed annually as part of the High Country Local Plan Update.

SECTION V: Funding Definitions

A. Cash and In-Kind for Ongoing One-Stop Delivery System Operators

Non-cash contributions must be valued consistent with 2 CFR 200.306 and reconciled regularly (i.e. monthly or quarterly). Third-party in-kind contributions are contributions of space, equipment, technology, non-personnel services, or other like items to support the infrastructure costs associated with one-stop operations. The value of third-party in-kind contributions must also be consistent with the Uniform Guidance at 2 CFR 200.306 and reconciled on a regular basis (i.e. monthly or quarterly) to ensure they are fairly evaluated and meet the partners' proportionate share.

B. Infrastructure Costs One-Stop Centers

Non-personnel costs necessary for the general operation of the one-stop center. The funds provided under this paragraph by each one-stop partner shall be provided only from funds available for the costs of administration under the program administered by such partner, and shall be subject to the program's limitations with respect to the portion of the funds under such program that may be used for administration (WIOA Regulations 678.720).

C. Non-Personnel Costs

Non-personnel costs include the following: rental of the facilities; utilities and maintenance; equipment (including assessment-related products and assistive technology for individuals with disabilities); and technology to facilitate access to the one-stop center, including technology used for the center's planning and outreach activities.

SECTION VI: Methods of Referrals

Methods to ensure the needs of workers and youth, and individuals with barriers to employment, including individuals with disabilities, are addressed in the provision of necessary and appropriate access to services, including access to technology and materials, made available through the one-stop delivery system.

Partners will utilize methods of referrals of individuals between one-stop operators and one-stop partners for appropriate services and activities.

SECTION VII: Certification and Continuous Improvement

The Parties herein shall comply with established Certification and Continuous Improvement Criteria established by the state's workforce development board, in consultation with the chief elected official and the local workforce development board. The objective criteria and procedures for use by local boards in assessing at least once every 3 years the effectiveness, physical and programmatic accessibility in accordance with section 188, if applicable, and the Americans with Disabilities Act of 1990 (42 U.S.C. 12101 et seq.), and continuous improvement of one-stop centers and the one-stop delivery system.

SECTION VIII: Performance and Accountability

Each partner is responsible for ensuring that its legislated programs, services, and activities are provided in the One-Stop Center in accordance with the goals, objectives, and performance measures of the WIOA P.L. 113-128 and regulations. Each partner agrees to work to support the achievement of WIOA and One-Stop performance measures.

SECTION IX: Confidentiality of Information

Exchange of information among partners is encouraged and expected. Exchanged information shall remain private and confidential in accordance with the most restrictive confidentiality requirements of any of the partners collecting, receiving or sharing information. Each partner agrees to collect and share information necessary to track the performance of the One-Stop Center in accordance with provisions of the WIOA P.L. 113-128 and accompanying regulations.

SECTION X: Monitoring and Oversight

The Chief Elected Official, the Workforce Development Board, the Division of Workforce Solutions, United States Department of Labor, and local area administrative entity have the right to monitor activities under this MOA to ensure performance goals are being maintained, and the MOA term and conditions are being fulfilled. The partners shall permit on-site visits and reviews by the above-mentioned agencies or their designee.

SECTION XI: Disputes

The parties shall first attempt to resolve any disputes informally. Any party shall call a meeting of the partners to discuss and resolve disputes. Should informal resolution efforts fail, the dispute shall be referred to the Chair of the local WDB who shall place the dispute upon the agenda of a regular or special meeting of the Board's Executive Committee. The Executive Committee shall attempt to mediate and resolve the dispute. Finally, if the Executive Committee's resolution efforts fail, any party may file a grievance in accordance with agreed upon WIOA grievance procedures.

SECTION XII: Duration

This MOA shall remain in effect for three years until terminated by repeal of the WIOA P.L. 113-128, or otherwise by action of law.

Any party may withdraw from this MOA by giving written notice of intent to withdraw at least 60 calendar days in advance of the effective withdrawal date. Notice of withdrawal shall be given to all parties at the addresses shown within this MOA, and to the contact persons so listed, considering any information updates received by the parties.

Should any One-Stop Partners withdraw, this MOA shall remain in effect with respect to the remaining partners until a new MOA is executed or the end of the current federal program year (July through June).

The Workforce Development Board reserves the right to terminate the participation of any partner upon 60-day notice if the partner's actions are inconsistent with the terms and conditions of this MOA.

This memorandum shall be reviewed not less than once every three-year period to ensure appropriate funding and delivery of services [WIOA 121].

SECTION XIII: Modifications, Assignment, and Terms

This MOA may be modified at any time by written agreement of the parties. Assignment of responsibilities under this MOA by any of the parties shall be effective upon written notice to the other parties. Any assignee shall also commit in writing to the terms of this MOA.

Such other provisions, consistent with the requirements of this title, as the parties to the agreement determine to be appropriate.

Additional partners may be added to this MOA at any time. A signatory page with responsibilities outlined will be added as an attachment to this document.

SECTION XIV: Signatures

By signatures hereto, the partner(s) attest to participation in the development of this MOA and will support and implement the provisions contained herein. By signing this document, I certify that I have read and understand the above information and agree to the terms outlined herein, and I also certify that I have the legal authority to bind my agency to the terms of this Memorandum of Agreement.

Attachment A: Shared Accountability

1. All staff located in the Career Center will actively participate in activities and training related to management and operation of the Career Center System;
2. All partners will be committed to Career Center staff development and training;
3. The management of each partner agency will authorize, when possible, Career Center staff to participate in appropriate Career Center training opportunities;
4. Publicly support the mission, goals, and development of the Career Center and the Career Center system;
5. Participate in coordinated development of integrated services to employers to include marketing Career Center mission, services and identifying workforce needs;
6. Participate in customer feedback and focus group surveys to determine that services are responsive to needs of the community;
7. Participate in coordinated development of integrated case management system for customers. Partners providing case management services agree to participate in joint case management activities;
8. Participate in coordinated development of procedures to expose clients to job listings;
9. Provide and participate in cross training with Career Center partner agencies to more effectively deliver services in the Career Center System;
10. Adhere to the Career Center's referral process as detailed in its certification documentation for the timely referral and follow-up of customers that are in need of additional services available outside of the Career Center;
11. Share information that will mutually benefit partners and clients about services which are available and/or have been provided, and that will maximize electronic sharing of this data when possible maintaining necessary confidentiality;
12. Compliance with Career Center and partner agency policies and procedures regarding client confidentiality and data security;
13. Participate in Career Center activities to ensure action steps outlined in the County's Career Center certification documentation are implemented;
14. Agree to display the appropriate Career Center signage when recognized as Certified Career Center;

15. Agree to identify the facility as the NCWorks Career Center when personally greeting customers and when answering the telephone;
16. Agree to use the NCWorks Career Center logo as the predominant logo on all Career Center marketing material;
17. Participate in a process of program review to assure continuous improvement in meeting the High Country WDB's specified criteria and to look for opportunities for further integration;
18. Share materials, supplies and resources as funds permit;
19. Acknowledge that funds generated by fee-for-service activities are handled as "program income" and must be managed by the appropriate organization in a pre-determined manner and in accordance with Federal Guidelines;
20. Acknowledge that all non-expendable goods purchased with Career Center monies are the property of the High Country Workforce Development Consortium.

Note: Shared accountability does not mean that partners have given up their own specific missions; it means they have recognized their connection to the whole system.

Attachment B: High Country NCWorks Career Center Partner Infrastructure Funding Agreement (IFA)

I. Purpose

This Infrastructure Funding Agreement (IFA) is entered by and between the **High Country Workforce Development Board** and **High Country NCWorks Partners**. This IFA provides information on the shared infrastructure cost and/or in-kind arrangements. All partners to this IFA recognize that infrastructure and other additional costs are applicable to all required partners, as outlined in Section 121 (b)(1)(B) of WIOA, whether they are physically located in the NCWorks Career Center or not. Each partner's contribution to these costs, however, may vary, as these contributions are based on the proportionate use and relative benefit received.

The sharing and allocations of infrastructure costs among NCWorks partners are governed by WIOA sec. 121(b), its implementing regulations, and the Federal Cost Principles contained in the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards at 2 CFR part 200 (Uniform Guidance).

Infrastructure costs are defined as non-personnel costs that are necessary for the general operation of the NCWorks Career Center, including: rental of the facilities, utilities and maintenance, equipment (including assessment related and assistive technology for individuals with disabilities), technology to facilitate access to the center, as well as many other infrastructure costs such as signage and supplies. NCWorks Career Center must share in additional costs which must include applicable career services and may include shared operating costs and shared services that are necessary for the general operation of the Career Center.

II. High Country NCWorks System Infrastructure Budget

\$323,492.59

Please see the PY 2021 Cost Sharing Allocation Summary on the following page.

High Country Workforce Development Board PY 2021 Cost Sharing Allocation Summary

Total Infrastructure Costs **\$323,492.59**

Program Allocations

Agency	Program	Allocation	
NCCCS	Adult Education & Family Literacy (AEFLA)	\$613.00	
NCCCS	Carl Perkins Career & Technical Education (CTE)	\$298.00	
DHHS	Vocational Rehabilitation (VR)	\$7,021.00	
DHHS	Division of Services for the Blind (DSB)	\$62.00	
DHHS	Senior Community Service Employment Program (SCSEP)	\$0.00	
DHHS	Community Service Block Grants (CSBG)	\$1,640.00	
DHHS	Temporary Aid to Needy Families (TANF)	\$1,100.00	
DES	Unemployment Insurance (UI)	\$16,097.00	
Total Allocations		\$26,831.00	
Balance of Infrastructure Costs			\$296,661.59

Headcount/Cost Distribution Percentage

Agency		Headcount Percentage	Percentage of Cost Paid
DWS	Title 3, JVSG, TAA	55.56%	31.88%
WDB	Title 1	44.44%	68.12%
Total Headcount		27	

Allocation of Balance of Infrastructure Costs (Headcount method)¹

DWS	Balance of Infrastructure Costs x DWS Headcount %	\$164,825.18
WDB	Balance of Infrastructure Costs x WDB Headcount %	\$131,836.41
Total		\$296,661.59

Infrastructure Cost Paid by the WDB (Balance of Infrastructure Costs x %age of Cost Paid) \$202,085.88

Based on Headcount Percentage, the WDB Should Have Paid \$131,836.41

Due To/(Due From) WDB **\$70,249.46**

Allocated State Level Contribution \$26,831.00

Net Amount Due To/(Due From) WDB* **\$97,080.46**

(Figures in black represent amount DWS owes. Figures in red represent what WDB owes)

*Amounts owed to WDBs by DWS will be made through the WISE NFA process. WDBs will receive an NFA for PY2021 4050 funds. Funds expire June 30, 2022.

WDBs that owe funds to DWS will receive an invoice from DWS Finance. Please send a check for your payment. We ask that payment be made using this method as opposed to de-obligating funds in WISE so your established WIOA budget is not reduced.

¹Total cost that should be covered by each entity based on agreed to methodology

III. Cost Allocation Methodology

There is a two-tiered approach for determining infrastructure and additional cost for required WIOA Career Center partners using the Local Funding Mechanism (LFM). For Temporary Assistance for Needy Families (TANF), Community Services Block Grant (CSBG), and Senior Community Service Employment (SCSEP) programs, the LFM method uses a funding percentage cap of 1.5% to determine the agency's proportionate share of infrastructure and additional costs. The 1.5% is then distributed to workforce boards based on workforce service criteria outlined by each agency. Title IV, Vocational Rehabilitation (VR) and Carl D. Perkins Career and Technical Education, Title II Adult Education and Family Literacy Act (AEFLA) proportionate share is based on the number of VR and adult education clients that received services in the previous program year and documented in NCWorks.

The LFM is used to negotiate appropriate contributions from each required partner that will be allocated to the High Country Workforce Development Board as outlined below. The two-tiered approach methodology does not include Division of Workforce Solutions (DWS) administered programs or Workforce Development Board administered programs. For all other required partners with state agencies, infrastructure contributions will be transferred to DWS as a lump sum based on the LFM for the said agency. Once DWS receives funding from the State agency, DWS will distribute funding to the local area via the funding methodology set up for each State agency as outlined in the table below.

For required partners without a State agency, but are federally funded, LFM is used as well; however, this negotiation will vary per WDB and should be outlined in the table below. Not all federally funded required partners may not administer programs in a WDB's Local Area. In that case, infrastructure cost sharing is not required.

For required partner programs administered by the Division of Workforce Solutions (DWS): Title III Wagner-Peyser Employment Services, Trade Adjustment Assistance (TAA), and Jobs for Veterans State Grants (JVSG), the cost sharing model is based on the grant employees' proportionate use of the NCWorks Career Center. DWS and WDB will pay a cost per employee housed in the center. The cost per employee will be based on the total infrastructure cost of the NCWorks Career Center, where applicable.

WIOA Required Partners	Funding Methodology
WIOA Title I: Adult, Dislocated Worker, and Youth formula programs	Proportionate use – cost per employee
WIOA Title I: Job Corps	Local negotiations or N/A
WIOA Title I: YouthBuild	Local negotiations or N/A
WIOA Title I: Native American programs	Local negotiations or N/A
WIOA Title I: National Farmworker Jobs Program (NFJP)	Local negotiations or N/A
WIOA Title III: Wagner-Peyser Act Employment Service (ES) program	Proportionate use – cost per employee
WIOA Title III: Trade Adjustment Assistance (TAA) activities	Proportionate use – cost per employee
Jobs for Veterans State Grants (JVSG) programs	Proportionate share
Senior Community Service Employment Program (SCSEP)	Local negotiations or NC or State-run programs: The Division distributes 1.5% of the federal funding to local workforce boards that support those counties covered by the SCSEP grant awarded to the NC DHHS- Division of Aging and Adult Services proportionally to the number of employment slots that county received in the award.
Unemployment Compensation (UC) programs	Based on Title I Dislocated Worker formula
Reentry Employment Opportunities (REO) programs (Second Chance Act of 2007)	Local negotiations or N/A
WIOA Title II: Adult Education and Family Literacy Act (AEFLA) program	A calculated amount per participant served is allocated based upon the number of AEFLA participants receiving staff assisted services at a WDB within each provider's service area.
Carl D. Perkins Career and Technical Education (CTE) programs	A calculated amount per participant served is allocated based upon the number of CTE participants receiving staff assisted services at a WDB within each provider's service area.
WIOA Title IV: Vocational Rehabilitation (VR) Services program	Based on the number of VR clients with IPEs that received NCWorks service in the previous program year. Differences are reconciled in following program year.
Department of Housing and Urban Development Employment and Training programs	Local negotiation of N/A
Services for the Blind	Based on the number of VR clients with IPEs that received NCWorks service in the previous program year. Differences are reconciled in following program year.

Community Services Block Grant (CSBG) programs	CSBG amount is based on 2017 survey of Community Action Agencies, the amount of awarded CSBG identified as being directed to employment screening was calculated. In aggregate, employment services accounted for 20% of the CSBG awards. 20% times the state maximum percent of 1.5% = amount to be awarded for infrastructure cost sharing. The amount for infrastructure cost sharing was allocated to counties/agencies based on each their allocation of CSBG funding.
Temporary Assistance for Needy Families (TANF) program	TANF Amount to distribute is determined by county(ies) coding (method of recording expenditures) to WFCBG for Employment Services in SFY 2016-17. The percentage of funding for each county of the total allocation of the TANF Work First County Block Grant (this funding provides dollars for Employment Services Funded with TANF) is applied to the coded expenditure amount.

For additional partners that are not required partners, funds are paid directly to the Local Area WDB based on the partner's proportionate use of the center as outlined in the table below *(insert table for additional partners as applicable)*.

IV. IFA Modifications

The partners recognize that modifications to the IFA may be necessary during the program year. Any authorized representative of a partner may make a written request for modification. In order to be valid, any modification to the IFA must be in writing, with a 30-day notice, signed, and sent to the High Country WDB director, Keith Deveraux. If the High Country WDB requests a modification, notice will be sent to the partner organization contact and address identified in Section V. IFAs shall be reviewed by all partners at least **once per** year as part of the Workforce Development Board's Local Plan MOU update process. If partners are unable to reach a consensus and resolve issues related to the infrastructure funding during the duration of the MOU, partner contribution defaults to the State Funding Mechanism limits.

V. Partner Infrastructure Contributions

For required partners that have a State agency, required infrastructure cost will be transferred to DWS. DWS will then distribute the funds to each WDB based on the methodology agreed on between the agency and the NC Director's Council.

Where DWS needs to contribute funds to a WDB, they will issue a funding authorization for the amount owed which will allow the WDB to draw down those funds as they are needed and will work with DWS planning unit to generate the Notice of Funds Availability (NFA) for the entire amount owed to that WDB. WDBs can draw the funds down as needed.

Where the WDB needs to contribute funds to DWS, DWS will issue an invoice, which will provide the required documentation and audit trail, to allow the WDB to draw down the funds and write a check to DWS. The local areas that owe DWS will be invoiced the amount owed and tracked for receipt by the DWS finance unit.

For partners cost sharing funds not distributed by DWS, High Country Workforce Development Board will invoice Partner within 30 days of the signed MOU for infrastructure cost sharing effective July 1, 2021.

NCWorks Partner	Infrastructure Total Share \$	Funded	In-kind	N/A	In-kind Description	Partner Contact (Name, Organization, Address, e-mail, and phone number)
WIOA Title I: Adult, Dislocated Worker, and Youth formula programs	\$131,836.41					Keith Deveraux, Director High Country Workforce Development Board 468 New Market Blvd. Boone, NC 28607 keith.deveraux@highcountrywdb.com 828-265-5434
<ul style="list-style-type: none"> • WIOA Title III: Wagner-Peyser Act Employment Service (ES) program • Trade Adjustment Assistance (TAA) activities • Jobs for Veterans State Grants (JVSG) programs • Unemployment Compensation (UC) programs 	\$164,825.18 \$16,097.00 (UI)					Jordan Whichard, Chief Deputy Secretary NC Department of Commerce 301 North Wilmington Street 4346 Mail Service Center Raleigh, NC 27699-4346 jordan.whichard@nccommerce.com 919-624-5046
WIOA Title I: Job Corps				N/A		
WIOA Title I: YouthBuild				N/A		
WIOA Title I: Native American programs				N/A		
WIOA Title I: National Farmworker Jobs Program (NFJP)				N/A		
Senior Community Service Employment Program (SCSEP)	\$0.00					Celeste Gilreath Winston-Salem Urban League 201 W 5 th Street Winston-Salem, NC 27101 cgilreath@wsurban.org 336-725-5164
Reentry Employment Opportunities (REO) programs	\$0.00					Sherry Carpenter Goodwill Career Connections 1821 US-421 Wilkesboro, NC 28697 scarpenter@goodwillnwno.org 336-667-5208
WIOA Title II: Adult Education and Family Literacy Act (AEFLA) programs	\$613.00 <i>Shared between MCC & WCC</i>					Gilda Rubio-Festa, Associate VP College & Career Readiness NC State Director, Adult Education NC Community College System Office 200 West Jones Street 5001 Mail Service Center Raleigh, NC 27699-5001 rubio-festag@nccommunitycolleges.edu 919-807-7132

					<p>-----</p> <p>Dr. John Boyd Mayland Community College 200 Mayland Drive PO Box 547 Spruce Pine, NC 28777 jboyd@mayland.edu 828-7661270</p> <p>-----</p> <p>Dr. Jeff Cox Wilkes Community College 1328 S. Collegiate Drive PO Box 120 Wilkesboro, NC 28697 jacox302@wilkescc.edu 336-838-6112</p> <p>-----</p> <p>Dr. Mark Poarch Caldwell Community College & Technical Institute 2855 Hickory Boulevard Hudson, NC 28638 mpoarch@cccti.edu 828-726-2211</p>
Carl D. Perkins Career and Technical Education programs	<p>\$298.00 <i>Shared between MCC & WCC</i></p> <p>\$0.00</p>				<p>Dr. John Boyd Mayland Community College 200 Mayland Drive PO Box 547 Spruce Pine, NC 28777 jboyd@mayland.edu 828-7661270</p> <p>-----</p> <p>Dr. Jeff Cox Wilkes Community College 1328 S. Collegiate Drive PO Box 120 Wilkesboro, NC 28697 jacox302@wilkescc.edu 336-838-6112</p> <p>-----</p> <p>Dr. Mark Poarch Caldwell Community College & Technical Institute 2855 Hickory Boulevard Hudson, NC 28638 mpoarch@cccti.edu 828-726-2211</p>

The State Vocational Rehabilitation (VR) Services program	\$7,021.00					Patricia Bland NC Division of Vocational Rehabilitation Services 245 Winklers Creek Road, Suite A Boone, NC 28607 pat.bland@dhhs.nc.gov 828-265-5396
Department of Housing & Urban Development Employment & Training Services	\$0.00					E.G. "Ned" Fowler, Executive Director Northwestern Regional Housing Authority 869 Highway 105 Extension, Suite 10 Boone, NC 28607 efowler@nwrha.com 828-264-6683
Division of Services for the Blind	\$62.00 <i>Shared between the two districts</i>					Charles Hittinger NC Division of Services for the Blind - Asheville District 50 S. French Broad Avenue Asheville, NC 28801 charles.hittinger@dhhs.nc.gov (828) 251-6732 ----- Jordan Thomas NC Division of Services for the Blind - Winston-Salem District 4265 Brownsboro Road, Suite 100 Winston-Salem, NC 27106 jordan.thomas@dhhs.nc.gov (336) 896-2227
Community Services Block Grant (CSBG) programs	\$1,640.00 <i>Shared between BROC & WAMY</i>					Melissa Soto WAMY Community Action Inc. 225 Birch Street, Suite 2 Boone, NC 28607 melissa@wamycommunityaction.org 828-264-2421 ----- Dare Stromer BROC Inc. 710 Veterans Drive North Wilkesboro, NC 28659 brocds@brocinc.com 336-667-7174

Temporary Assistance for Needy Families (TANF) program	\$1,100.00 <i>Shared among all seven DSS</i>					<p> Lisa Osborne lisa.osborne@alleghany.nc.gov Alleghany County Department of Social Services 182 Doctors Street Sparta, NC 28675 336-372-2411 ----- </p> <p> Traci McMillan-Downer tracie.mcmillan@ashcountygov.com Ashe County Department of Social Services 150 Government Circle, Suite 1000 Jefferson, NC 28640 336-846-5719 ----- </p> <p> Raquel Jennings raquel.jennings@averycountync.gov Avery County Department of Social Services 175 Linville Street Newland, NC 28657 828-733-8230 ----- </p> <p> Wendy Boone director@mittchellcounty.org Mitchell County Department of Social Services 347 Longview Drive Bakersville, NC 28705 828-688-2175 ----- </p> <p> Tom Hughes tom.hughes@watgov.org Watauga County Department of Social Services 132 Poplar Grove Connector #C Boone, NC 28607 828-265-8100 ----- </p> <p> John Blevins john.blevins@wilkes.nc.gov Wilkes County Department of Social Services 304 College Street Wilkesboro, NC 28697 336-651-7400 ----- </p> <p> Rick Tipton rick.tipton@yanceycountync.gov Yancey County Department of Social Services 320 Pensacola Road Burnsville, NC 28714 828-682-6148 </p>
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Appalachian Regional Library						Jane Blackburn Appalachian Regional Library 148 Library Drive West Jefferson, NC 28694 jblackburn@arlibrary.org 336-846-2041
Avery Mitchell Yancey Library System						Amber Westall Briggs Avery-Mitchell-Yancey Regional Library PO Drawer 310, Old Hwy 19E Burnsville, NC 28714 director@amyregionallibrary.org 828-682-4476
Northwest Regional Library System			\$5,160 est.		Career center in the library incl. rent, utilities, garbage collection, and facility cleaning	Debbie Brewer Alleghany County Library Director 115 Atwood Street Sparta, NC 28675 dbrewer@nwrl.org 336-372-5573
Employment and Training Programs			\$60,140 est.		Career center locations on Avery campus (\$19,340) and Mitchell campus (\$40,800) incl. rent, utilities, IT support, phones, trash collection, facility cleaning, maintenance, and security.	Dr. John Boyd Mayland Community College 200 Mayland Drive PO Box 547 Spruce Pine, NC 28777 jboyd@mayland.edu 828-7661270
Alleghany County Schools CTE						Heath Vogler Alleghany County Schools 85 Peachtree Street Sparta, NC 28675 heath.vogler@alleghany.k12.nc.us 336-372-4345
Ashe County Schools CTE						Earl Pennington Ashe County Schools 180 Campus Drive West Jefferson, NC 28694 earl.pennington@ashe.k12.nc.us 336-846-2400 ext. 2417

Avery County Schools CTE						Ellis Ayers Avery County Schools 401 Avery High School Road Newland, NC 28656 ellisayers@averyschool.net 828-733-0151
Mitchell County Schools CTE						Kim Hodshon Mitchell County Schools 72 Ledger School Road Bakersville, NC 28705 khodshon@mhslive.net 828-766-3437
Watauga County Schools CTE						Tierra Stark Watauga County Schools 175 Pioneer Trail Boone, NC 28607 starkt@watauga.k12.nc.us 828-264-7190
Wilkes County Schools CTE						Dr. Joey Bullis Wilkes County Schools 613 Cherry Street North Wilkesboro, NC 28659 bullisj@wilkes.k12.nc.us 336-651-7133
Yancey County Schools CTE						Cynthia Deyton Yancey County Schools P.O. Drawer 70 Burnsville, NC 28714 cbdeyton@yanceync.net 828-682-1624

I. **Term of Agreement**

This Agreement will remain in effect from **July 1, 2021** to **June 30, 2022**. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.

Workforce Innovation and Opportunity Act of 2014

July 1, 2021 – June 30, 2022

Infrastructure Funding Agreement Signatory Page

High Country Workforce Development Board

Local Workforce Development Area Name

We affirm that the Local Area Workforce Development Board (WDB) and the Chief Local Elected Official (CLEO) in partnership, have developed and now submit this Local Infrastructure Funding Agreement in compliance with the provisions of the Workforce Innovation and Opportunity Act of 2014 and instructions issued by the Governor under authority of the Act.

October 27, 2021

Submission Date

Workforce Development Board
Chair

Jeff Dreyer

Typed or Printed Name

HCWDB Chair

Typed or Printed Title


Signature

18 OCT 21

Date

Chief Local Elected Official

Keith Elmore

Typed or Printed Name

HCWDB Chief Elected Official

Typed or Printed Title


Signature

10-18-2021

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



Keith Deveraux, Director
High Country Workforce Development Board

WIOA Title I: Adult, Dislocated Worker, and Youth formula programs

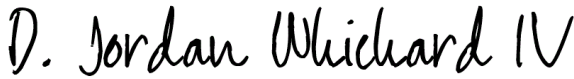


Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.

DocuSigned by:


6F11DB0D3C1C47E...

Jordan Whichard, Chief Deputy Secretary
NC Department of Commerce

WIOA Title I: Adult, Dislocated Worker, and Youth formula programs
WIOA Title III: Wagner-Peyser Act Employment Service (ES) program
Trade Adjustment Assistance (TAA) activities
Jobs for Veterans State Grants (JVSG) programs
Unemployment Compensation (UC) programs

01-Nov-2021

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2020 to June 30, 2021. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



Celeste Gilreath
Winston-Salem Urban League

Senior Community Service Employment Program (SCSEP)

AUGUST 24, 2020

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.

Sherry Carpenter

Sherry Carpenter, Vice President Workforce Development Services
Goodwill Industries of Northwest NC, Inc.
Goodwill Career Connections

Reentry Employment Opportunities (REO) programs

9-21-2021

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.

DocuSigned by:

Gilda Rubio-Festa

Gilda Rubio-Festa, Associate VP, College and Career Readiness
NC State Director, Adult Education
NC Community College System Office


WIOA Title II: Adult Education and Family Literacy Act (AEFLA) programs

9/30/2021

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



Dr. John Boyd, President
Mayland Community College

WIOA Title II: Adult Education and Family Literacy Act (AEFLA) programs and Carl D. Perkins Career and Technical Education programs

9/21/2021

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



Dr. Jeff Cox, President
Wilkes Community College

WIOA Title II: Adult Education and Family Literacy Act (AEFLA) programs and Carl D. Perkins Career and Technical Education programs

4-20-21

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



Dr. Mark Poarch, President
Caldwell Community College & Technical Institute

WIOA Title II: Adult Education and Family Literacy Act (AEFLA) programs and Carl D. Perkins Career and Technical Education programs



Date

VI. Term of Agreement

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Patricia S Bland

Patricia Bland, Regional Director
North Carolina Division of Vocational Rehabilitation Services

Vocational Rehabilitation (VR) Services program

9/28/2021

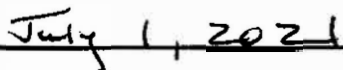
Date

VI. Term of Agreement

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Edward "Ned" G. Fowler
Northwest Regional Housing Authority



Date

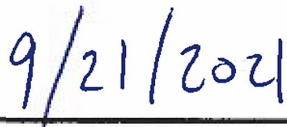
VI. Term of Agreement

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Charles Hittinger

NC Division of Services for the Blind -- Asheville District



Date

VI. Term of Agreement

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DocuSigned by:

Jordan D. Thomas

Jordan Thomas

76FFD88F07A945A...

NC Division of Services for the Blind – Winston-Salem District

09/21/21 | 11:59 AM EDT

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



Melissa Soto, Executive Director
WAMY Community Action, Inc.

Community Services Block Grant (CSBG) programs

9/21/21

Date

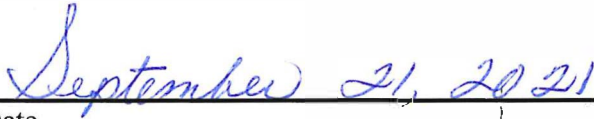
VI. Term of Agreement

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Dare Stroman, Executive Director
Blue Ridge Opportunity Commission, Inc.

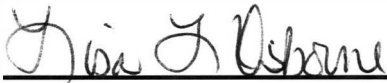
Community Service Block Grant (CSBG) programs



Date

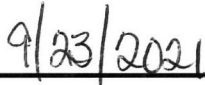
VI. Term of Agreement

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Lisa Osborne, Director
Allegheny County Department of Social Services

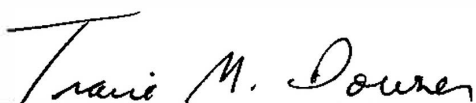
Temporary Assistance for Needy Families (TANF) program



Date

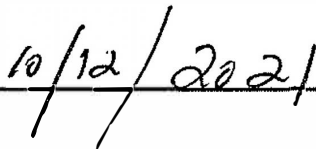
VI. Term of Agreement

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Tracie McMillan Downer, Director
Ashe County Department of Social Services

Temporary Assistance for Needy Families (TANF) program



Date

VI. Term of Agreement

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Raquel Jennings, acting director
Raquel Jennings, Director
Avery County Department of Social Services

Temporary Assistance for Needy Families (TANF) program

10-12-21
Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.

A handwritten signature in cursive script, reading "Wendy Boone", is written over a horizontal line.

Wendy Boone, Director
Mitchell County Department of Social Services

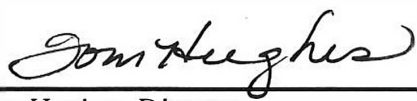
Temporary Assistance for Needy Families (TANF) program

10/13/2021

Date

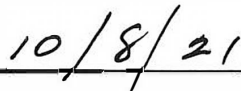
VI. Term of Agreement

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Tom Hughes, Director
Watauga County Department of Social Services

Temporary Assistance for Needy Families (TANF) program



Date

VI. Term of Agreement

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John Blevins, Director
Wilkes County Department of Social Services

Temporary Assistance for Needy Families (TANF) program



Date

VI. Term of Agreement

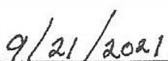
This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



Ricky Tipton, Director

Yancey County Department of Social Services


Temporary Assistance for Needy Families (TANF) program



Date

VI. Term of Agreement

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Jane Blackburn, Director of Libraries
Appalachian Regional Library System

9/21/2021

Date

VI. Term of Agreement

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Amber Westall Briggs

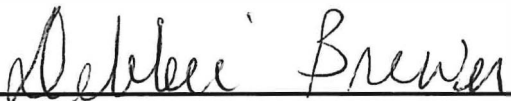
Amber Westall Briggs
Avery Mitchell Yancey Regional Library

September 29, 2021

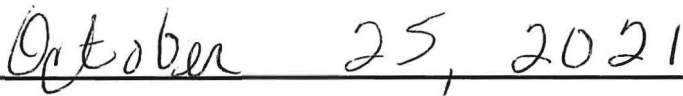
Date

VI. Term of Agreement

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A handwritten signature in cursive script that reads "Debbie Brewer".

Debbie Brewer, Director
Alleghany County Library

A handwritten date in cursive script that reads "October 25, 2021".

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



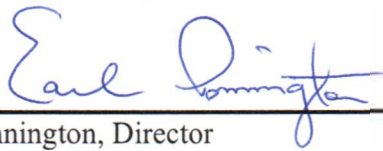
Heath Vogler, Director
Career Technical Education
Alleghany County Schools

9-22-21

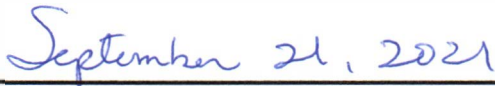
Date

VI. Term of Agreement

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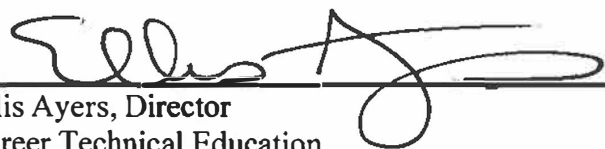
Earl Pennington, Director
Career Technical Education
Ashe County Schools



Date

VI. Term of Agreement

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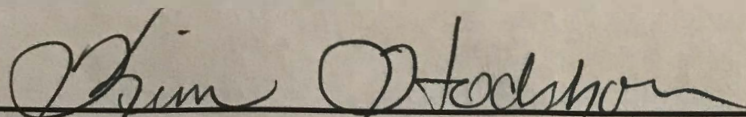
Ellis Ayers, Director
Career Technical Education
Avery County Schools

Date

9/21/21

VI. Term of Agreement

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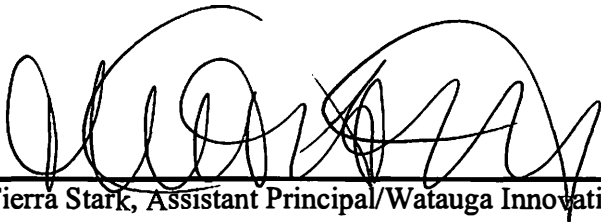
Kim Hodshon, Director
Career Technical Education
Mitchell County Schools

9/21/21

Date

VI. Term of Agreement

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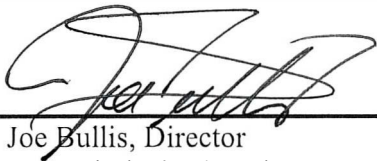
Tierra Stark, Assistant Principal/Watauga Innovation Academy Coordinator
Career Technical Education
Watauga County Schools

9/21/21

Date

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



Dr. Joe Bullis, Director
Career Technical Education
Wilkes County Schools

Date

10/4/21

VI. Term of Agreement

This Agreement will remain in effect from July 1, 2021 to June 30, 2022. It shall be reviewed by the parties as necessary or at least once per year as part of the Workforce Development Board's Local Plan update.



Cynthia Devron, Director
Career Technical Education
Yancey County Schools

9/20/2021

Date